Rubric for Evaluating Colorado's Specialized Service Professionals: *School Counselor Simulation*

Definition of an Effective School Counselor

Effective school counselors are vital members of the education team. They are properly credentialed and have the knowledge, abilities, skills and attitudes necessary to plan, organize, implement and evaluate a comprehensive, developmental, results-based school counseling program. Effective school counselors strive to support growth and development in the least restrictive environment, close achievement gaps and prepare diverse student populations for postsecondary and workforce success. Effective school counselors employ and adjust evidence-based practices to enhance the equitable access to educational services and programs. They have a deep understanding of the interconnectedness of the home, school and community and collaborate with all members of the education team to strengthen those connections. Through advocacy, leadership and reflection, school counselors build frameworks for systemic change to support students in the areas of academic achievement and personal/social development; ensuring that their students become the productive, well-adjusted adults of tomorrow.

QUALITY STANDARD I

School Counselors demonstrate mastery of and expertise in the domain for which they are responsible.

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ELEMENT A: School counselors demonstrate knowledge of current developmental science, the ways in which learning takes place and the appropriate levels of intellectual, social and emotional development of their students.

THE SCHOOL COUNSELOR:

Identifies the connections between counseling theory, human development theory, student learning theory and student success.

...and THE SCHOOL COUNSELOR:

✓ Articulates knowledge of counseling theory, human development theory, student learning theory and their influence on student success.

. . . and

THE SCHOOL COUNSELOR:

Applies counseling, human development and student learning theory in counseling programs and services designed to enhance student success.

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STUDENTS, TEACHERS AND/OR FAMILIES:

✓ Understand that counseling services are appropriate for the students' developmental levels.

. . . and

STUDENTS:

Participate in counseling services appropriate for their developmental levels.

ELEMENT B: School counselors demonstrate knowledge of effective services and/or specially designed instruction that reduce barriers to and support learning in literacy, math and other content areas.

THE SCHOOL COUNSELOR:

Identifies ways in which the school counseling program relates to other content areas/disciplines.

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THE SCHOOL COUNSELOR:

 Understands and can articulate the connection of the school counseling program to content areas.

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THE SCHOOL COUNSELOR:

Plans and implements services/instruction in the comprehensive counseling curriculum that supports students in the content areas.

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STUDENTS AND/OR TEACHERS:

Are aware of services/ specially designed instruction that reduces barriers and supports learning in literature, math and other content areas.

. . . and

STUDENTS:

✓ Participate in
services/specially
designed instruction
as needed to reduce
barriers and support
learning in literature,
math and other
content areas.

a chievement.

School Counselors demons	strate mastery of and expertis	se in the domain for which the	ey are responsible.	
Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
ELEMENT C: School couinstruction.	nselors integrate evidence-ba	ised practices and research fir	ndings into their services and	l/or specially designed
THE SCHOOL COUNSELOR: ✓ Recognizes the importance of evidence-based school counseling practices and related research.	and THE SCHOOL COUNSELOR: ✓ Locates and selects appropriate evidence- based practices and related research.	and THE SCHOOL COUNSELOR: ✓ Integrates evidence- based school counseling and related research into practice.	and TEACHERS AND/OR FAMILIES: ✓ Demonstrate an awareness of evidence based strategies, practices and interventions to meet individual student needs.	and STUDENTS: ✓ Participate in services that reflect evidence-based practices.
ELEMENT D: School cou student achievement.	nselors demonstrate knowled	dge of the interconnectedness	of home, school and comm	unity influences on
THE SCHOOL COUNSELOR: ✓ Understands the interconnectedness of home, schools and community influences on student achievement.	and THE SCHOOL COUNSELOR: ✓ Creates a service delivery plan for students recognizing the involvement of home, school and community in student	and THE SCHOOL COUNSELOR: ✓ Uses careful knowledge of students' homes, community and school to implement, evaluate and adapt services.	and STUDENTS, FAMILIES AND TEACHERS: ✓ Are aware of interconnectedness of home, school and community influences on student achievement.	and STUDENTS, FAMILIES AND TEACHERS Participate in adaptive services that meet the unique characteristics of the student and their community.

Has knowledge of community/local services.

School Counselors demonstrate mastery of and expertise in the domain for which they are responsible.

Basic	Partially Proficient	Proficient (Meets State Standard)		Accomplished	Exemplary
ELEMENT E: School cou	nselors demonstrate knowled	ge of and expe	ertise in their p	rofessions.	
the school counselor. on knowledge of that are nationally recognized nationall		R:	and STUDENTS: ✓ Actively participate in activities offered by the counselor.	and STUDENTS AND/OR TEACHERS: ✓ Provide feedback to the school counselor that informs best practice.	
Evaluator Comments: (Required for Ratings of "Basic" or "Partially Proficient" and recommended for all rating levels.)		,	Person Being Evaluated: ite the element for which the as a whole.)	comment applies if not fo	

School counselors support and/or establish safe, inclusive and respectful learning environments for a diverse population of students.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
ELEMENT A: School courelationship with caring ac		ible learning environments in	which each student has a po	ositive, nurturing
THE SCHOOL COUNSELOR: ✓ Recognizes the importance of an	and THE SCHOOL COUNSELOR: ✓ Creates an environment within the	and THE SCHOOL COUNSELOR: ✓ Assesses school culture and climate to	and STUDENTS: ✓ Participate in curricula or other activities that lead to	and STUDENTS: ✓ Model respectful and open dialogue with each other and their
Recognizes the importance of an environment that is inviting respectful	 Creates an environment within the counseling office that is inviting respectful 	Assesses school culture and climate to implement		

inviting, respectful, supportive and inclusive where each student can experience a caring and nurturing relationship.

- inviting, respectful, supportive and inclusive.
- Supports staff and students in developing positive nurturing relationships.
- programming that ensures an inviting, respectful, supportive and inclusive school

environment.

- Prioritizes effective interventions in which each student has a positive, nurturing relationship with a caring adult.
- Engage in respectful and open dialogue with their school counselor.
- Experience positive nurturing relationships with others.

School counselors support and/or establish safe, inclusive and respectful learning environments for a diverse population of students.

Basic	Partially Proficient Prof		Accomplished	Exemplary
ELEMENT B: School cou	inselors demonstrate respect	for diversity within the home,	, school and local and global	communities.
THE SCHOOL COUNSELOR: ✓ Recognizes the influences of culture, demographics and socio-economic status on a student's development and engagement.	THE SCHOOL COUNSELOR: ✓ Explains the influences of culture, demographics and socio-economic status on a student's development and engagement.	THE SCHOOL COUNSELOR: ✓ Utilizes materials and develops programming and services that honor diversity within the home, school and local and global communities based on culture, diverse demographics and socio-economic status.	 and STUDENTS, FAMILIES AND/OR TEACHERS: ✓ Respect the backgrounds of fellow students. ✓ Participate in group and individual activities and programs to assist in elevating cultural awareness. 	Tudents, Families AND/OR TEACHERS: ✓ Actively seek a variety of perspectives to understand the diversity within the home, school and local and global communities. ☐ Model/promote group and individual activities and programs to assist in elevating cultural awareness.
ELEMENT C: School cou	inselors engage students as ur	nique individuals with diverse	backgrounds, interests, stre	ngths and needs.
THE SCHOOL COUNSELOR: ✓ Values the differences and contributions of each student. ✓ Seeks fullest potential for all students.	and THE SCHOOL COUNSELOR: ✓ Identifies and prioritizes student needs based on knowledge of each student's interests, strengths and background.	and THE SCHOOL COUNSELOR: ✓ Adapts services based on the academic, personal/social and career needs of students. ✓ Facilitates student development of academic, personal/social and career goals based upon their unique strengths and talents.	and STUDENTS AND/OR FAMILIES: ✓ Experience the services of the counselor as connected to their unique interests, strengths, needs and background.	and STUDENTS AND/OR FAMILIES: ✓ Utilize individually appropriate learning supports that will assist them in meeting or exceeding their individualized academic, personal/social and career goals.

School counselors support and/or establish safe, inclusive and respectful learning environments for a diverse population of students.

Basic	Partially Proficient (Meets State Standard)		Accomplished	Exemplary				
	ELEMENT D: School counselors engage in proactive, clear and constructive communication and work collaboratively with students, families and other significant adults and/or professionals.							
THE SCHOOL	and THE SCHOOL	and THE SCHOOL	and STUDENTS AND/OR	and STUDENTS AND/OR				
COUNSELOR: ✓ Understands essential components of effective communication.	COUNSELOR: ✓ Promotes effective communication with students, families and other significant adults and/or professionals.	COUNSELOR: ✓ Monitors and adapts communication styles based on needs of the stakeholders. ✓ Coordinates	FAMILIES: ✓ Have an understanding of the tools by which they can communicate with the school counselor or other	FAMILIES: ☐ Initiate and maintain communication with significant adults to support their success and needs.				
Responds to contacts from parents and community members in a timely and meaningful manner.	✓ Invites parents and the community to share ideas and concerns.	communication and information from families and significant adults with colleagues.	significant adults and/or professionals. ✓ Initiate communication with school counselor to					

address successes, concerns and needs.

School counselors support and/or establish safe, inclusive and respectful learning environments for a diverse population of students.						
Basic	Partially Proficient	Profic (Meets State		Accomplished	Exemplary	
	nselors select, create and/or stime and appropriate behavio		le learning en	vironments characterized b	y acceptable student	
THE SCHOOL COUNSELOR: ✓ Assists students to behave appropriately in the learning environments. ✓ Has established behavioral expectations for students to follow.	THE SCHOOL COUNSELOR: ✓ Puts procedures in place to maximize appropriate student behavior during counseling time. ✓ Expects the core school counseling curriculum to improve student behavior and the learning environment.	integration	ads and system-wide n of positive I supports for its. counseling o improve and use of e learning ent. dents leefor e to school	 and STUDENTS: ✓ Stay on task during counseling and instructional times. ✓ Abide by school and class rules and expectations. 	 and STUDENTS: ✓ Model/promote positive acceptable student behavior, efficient use of time and appropriate behavioral strategies. 	
Evaluator Comments: (Required for Ratings of "L recommended for all ratin	Basic" or "Partially Proficient" g levels.)	and (-		comment applies if not for	

School counselors plan, deliver and/or monitor services and/or specially designed instruction and/or create environments that facilitate learning for their students.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary				
	ELEMENT A: School counselors provide services and/or specially designed instruction aligned with state and federal laws, regulations and procedures, academic standards, their districts' organized plans of instruction and the individual needs of their students.							
THE SCHOOL COUNSELOR: ✓ Is aware of requirements of educational and/or intervention plans that align with educational law and district policy.	THE SCHOOL COUNSELOR: ✓ Is able to articulate legal requirements including timelines for professional practices such as, but not limited to, Individual Career and Academic Plans (ICAPs), 504, Rtl, ASCENT, concurrent enrollment and/or graduation plans/requirements.	THE SCHOOL COUNSELOR: ✓ Meets all legal requirements, including timelines for professional practices in accordance with educational law and district policies and procedures. Items may include, but not limited to, ICAPs, 504, RtI, ASCENT, concurrent enrollment and/or graduation	 and STUDENTS: ✓ Participate in services/specially designed instruction appropriate for the individual. ✓ Have plans in place to ensure academic success. 	and STUDENTS: ✓ Have a developmentally appropriate understanding of the instruction/services they are participating in.				

plans/requirements.

School counselors plan, deliver and/or monitor services and/or specially designed instruction and/or create environments that facilitate learning for their students.

Basic Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
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ELEMENT B: School counselors utilize multiple sources of data, which include valid informal and/or formal assessments, to inform services and/or specially designed instruction.

THE SCHOOL **COUNSELOR:**

- Collects data from multiple sources.
- Has accessed data to develop a school counseling core curriculum.
- Monitors student achievement data or achievement-related data.

. . . and

THE SCHOOL **COUNSELOR:**

- Accesses and understands the use of data to plan and write an instructional program that is comprehensive in scope, preventive in nature and developmental in design.
- Uses achievement and achievement related data to identify gaps in learning.

. . . and

THE SCHOOL **COUNSELOR:**

- Provides direct instruction in the delivery of a data driven, school counseling core curriculum.
- Monitors formal and informal data to set trends and create programs to close gaps in achievement.

. . . and

STUDENTS/ **TEACHERS AND/OR FAMILIES:**

Demonstrate an understanding of assessment results and individual student strengths and needs.

. . . and

STUDENTS:

Receive programming

and services that are informed by findings from multiple formal and informal assessments.

ELEMENT C: School counselors plan and consistently deliver services and/or specially designed instruction that integrate multiple sources of data to inform practices related to student needs, learning and progress toward achieving academic standards and individualized student goals.

THE SCHOOL **COUNSELOR:**

Uses current and accurate data to identify student needs and inform delivery of services.

. . . and

THE SCHOOL **COUNSELOR:**

Provides evidence that the comprehensive school counseling program is responsive to the needs of students.

. . . and

THE SCHOOL **COUNSELOR:**

- Plans and delivers services based on the synthesis of multiple sources of data related to student abilities, interests, skills and achievement.
- Helps students make decisions based on academic, career and personal/social data.

. . . and

STUDENTS, **TEACHERS AND/OR FAMILIES:**

Use assessment information and other data as the basis for creating immediate goals and long-range plans.

. . . and

STUDENTS:

☐ Execute the immediate goals and long-range plans that were developed from the synthesis of their data.

School counselors plan, deliver and/or monitor services and/or specially designed instruction and/or create environments that facilitate learning for their students.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
ELEMENT D: School cou instruction to maximize sto	nselors support and integrate udent outcomes.	e appropriate available techr	nology in their services and/o	r specially designed
THE SCHOOL COUNSELOR: ✓ Has an understanding of available software and technology to support student success.	and THE SCHOOL COUNSELOR: ✓ Selects appropriate technology to support student success.	and THE SCHOOL COUNSELOR: ✓ Effectively uses software and technology to enhance student success.	and STUDENTS, TEACHERS AND/OR FAMILIES: Articulate an awareness of the software and technology that is available to them.	and STUDENTS: Demonstrate the appropriate use of technology when developing and executing academic, career and personal/social goals and action plans.
	nselors establish and commu adership and problem solving		their students that support tl	he development of critical-
THE SCHOOL COUNSELOR: ✓ Has an awareness and understanding of a school counselor's role in postsecondary workforce readiness and 21 st century skills.	THE SCHOOL COUNSELOR: ✓ Implements services to facilitate the development of postsecondary workforce readiness and 21 st century skills.	and THE SCHOOL COUNSELOR: ✓ Communicates to stakeholders the importance of the school counselor's role in increasing postsecondary workforce readiness and 21 st century skills. ✓ Delivers services that reflect high expectations of	TUDENTS: ✓ Respond to counselor expectations and learn problem-solving techniques that incorporate critical thinking and 21 st Century skills based on their developmental level.	and STUDENTS: ✓ Demonstrate postsecondary workforce readiness and 21 st century skills at their developmental level.

School counselors plan, deliver and/or monitor services and/or specially designed instruction and/or create environments that facilitate learning for their students.

Basic	Partially Proficient		icient te Standard)	Accomplished	Exemplary
ELEMENT F: School cou	nselors communicate effectiv	ely with stude	nts.		
THE SCHOOL COUNSELOR: ✓ Listens responsively and develops rapport with students in order to identify issues and barriers that impede student success.	and THE SCHOOL COUNSELOR: ✓ Demonstrates developmentally appropriate language with students. ✓ Uses a variety of appropriate delivery methods to communicate with students.	developring effective communication throughous communication. Assists state determination appropring communication strategies.	R: I promotes the ment of ication skills out the school ity. cudents in ning the most ate	and STUDENTS, TEACHERS AND/OR FAMILIES: ✓ Utilize feedback to enhance student learning and growth.	and STUDENTS AND/OR FAMILIES: Demonstrate effective communication related their needs.
ELEMENT G: School cou	inselors develop and/or imple	ment services	and/or speciall	y designed instruction uniqu	e to their professions.
THE SCHOOL COUNSELOR: ✓ Recognizes and responds to student mental health crises.	THE SCHOOL COUNSELOR: ✓ Evaluates student mental health crises and needs and plans counseling services accordingly. ✓ Understands the school/district's written crisis response policies and/or procedures.	and THE SCHOOL COUNSELOR: ✓ Responds to student mental health crises and needs by offerir education, preventic and crisis/short-tern counseling and make referrals to commun resources as needed.		TEACHERS AND/OR FAMILIES: ✓ Utilize counseling services in order to navigate a short-term mental health need or crisis situation.	and STUDENTS: ✓ Demonstrate mental health stabilization and resiliency through crisis situations.
Evaluator Comments: (Required for Ratings of "L recommended for all ratin	Basic" or "Partially Proficient" g levels.)	and	-	Person Being Evaluated: te the element for which the as a whole.)	comment applies if not for

School counselors reflect on their practice.

Basic Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
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ELEMENT A: School counselors demonstrate that they analyze student learning, development and growth and apply what they learn to improve their practice.

THE SCHOOL COUNSELOR:

Thinks systemically and critically about the impact of the comprehensive school counseling program on student academic, career and personal/social development.

. . . and

THE SCHOOL COUNSELOR:

✓ Collects, compiles and analyzes a wide range of data in order to audit the impact of the comprehensive school counseling program on student academic, career and personal/social development.

. . . and

THE SCHOOL COUNSELOR:

✓ Interprets program audits to assess the progress of the school counseling program and makes changes as needed.

\dots and

THE SCHOOL COUNSELOR:

 Confers with school administrators to seek improvements to the school counseling program and other related programs in accordance with recommendations.

. . . and

THE SCHOOL COUNSELOR:

Shares results of program audits with stakeholders and the advisory committee in order to elicit recommendations for change.

School counselors reflect on their practice.

Basic	Partially Proficient		oficient State Standard)	Accomplished	Exemplary	
ELEMENT B: School counselors link professional growth to their professional goals.						
THE SCHOOL COUNSELOR: ✓ Uses performance feedback from supervisor and/or colleagues to improve practice. ✓ Completes required professional development.	and THE SCHOOL COUNSELOR: ✓ Uses personal reflection, consultation and supervision to plan professional development and develop professional goals.	growt upon that a to imp succe acade perso	LOR: ops a professional th plan based professional goals re directly related proving student ss in the	and THE SCHOOL COUNSELOR: ✓ Participates in high quality professional development specific to school counseling and based upon a professional growth plan. ✓ Reflects on professional development and applies new knowledge and skills to the counseling program.	and THE SCHOOL COUNSELOR: ✓ Develops and/or leads focused and rigorous professional development at the building, district, state and/or national level.	
ELEMENT C: School cou	nselors respond to complex, o	dynamic env	vironments.			
THE SCHOOL COUNSELOR: ✓ Demonstrates flexibility in his or her role in response to environmental changes.	and THE SCHOOL COUNSELOR: ✓ Adapts professional practices based on new information about student or system needs.	and THE SCHOOL COUNSELOR: ✓ Prioritizes professional activities based on changing student needs and/or changes in the school and broader environments.		and THE SCHOOL COUNSELOR: ✓ Anticipates changes and/or challenges in the school or practice environment and is prepared to respond.	and THE SCHOOL COUNSELOR: Expands his or her role in responding to changes in the school or student environments.	
Evaluator Comments: (Required for Ratings of "E recommended for all ratin	Basic" or "Partially Proficient" g levels.)	and		son Being Evaluated: he element for which the con whole.)	mment applies if not for	

School counselors demonstrate collaboration, advocacy and leadership.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
ELEMENT A: School cou	inselors collaborate with inter	nal and external stakeholders	to meet the needs of studer	nts.
THE SCHOOL COUNSELOR: ✓ Identifies the relevant issues and contexts that impact family—school partnerships, including community and local resources.	and THE SCHOOL COUNSELOR: ✓ Develops effective working relationships with parents and other educators, to support student success.	and THE SCHOOL COUNSELOR: ✓ Develops effective working relationships with community members and agencies to support student success.	and THE SCHOOL COUNSELOR: ✓ Participates in effective teams by encouraging collaboration among students, teachers, administrators and other school staff to work toward student success.	and THE SCHOOL COUNSELOR: ✓ Builds/Leads effective teams that work collaboratively toward meeting common goals.
ELEMENT B: School cou	nselors advocate for students	, families and schools.		
THE SCHOOL COUNSELOR: ✓ Understands the role of a school counselor as an advocate for all students.	THE SCHOOL COUNSELOR: ✓ Advocates responsibly within the school community on behalf of students. ✓ Identifies and actively builds relationships with stakeholders.	THE SCHOOL COUNSELOR: ✓ Identifies and addresses systematic barriers to student success. ✓ Provides potential solutions when advocating for students. ✓ Teaches students appropriate self- advocacy skills.	THE SCHOOL COUNSELOR: ✓ Discusses potential revisions to policies and/or procedures with administrators in order to better address student and school needs and the diversity of the student population. ✓ Supports the students in the active use of self-advocacy skills.	THE SCHOOL COUNSELOR: ✓ Advocates responsibly for school board policy and local, state and federal statutory requirements that are in the best interests of students, families and communities.

School counselors demonstrate collaboration, advocacy and leadership.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary		
ELEMENT C: School counselors demonstrate leadership in their educational setting(s).						
THE SCHOOL COUNSELOR: ✓ Supports school goals and initiatives. ✓ Contributes to school or district teams.	and THE SCHOOL COUNSELOR: ✓ Seeks leadership roles as student, school, or district conditions indicate the need. ✓ Recognizes opportunities to use leadership skills.	THE SCHOOL COUNSELOR: ✓ Demonstrates effective leadership in the school counseling program, the school and/or district. ✓ Is viewed as a leader within her/his area of expertise.	THE SCHOOL COUNSELOR: ✓ Uses leadership skills to facilitate vision and positive change for the comprehensive school counseling program and the school as a whole. ✓ Is viewed by other professionals as an essential part of the school leadership team.	THE SCHOOL COUNSELOR: ✓ Takes on a district, state, or national leadership role relevant to the school counseling profession. ✓ Advocates for the profession of school counseling.		
THE SCHOOL COUNSELOR: ✓ Contributes professional knowledge and advice to colleagues when relevant and appropriate.	and THE SCHOOL COUNSELOR: ✓ Seeks evidence based research practices related to the counseling profession.	and THE SCHOOL COUNSELOR: ✓ Provides guidance on professional development activities for the school related to the counseling profession. ✓ Adapts professional practice based upon current evidence-based research findings and needs of the environment.	and THE SCHOOL COUNSELOR: ✓ Conducts or coordinates professional development for the school and/or school community related to the school counseling profession.	and THE SCHOOL COUNSELOR: Contributes to the enhancement of the school counseling profession through publications or professional presentations.		

School counselors demonstrate collaboration, advocacy and leadership.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
ELEMENT E: School cou	nselors demonstrate high eth	nical standards.		
THE SCHOOL COUNSELOR: ✓ Maintains confidentiality of student records as required by law. ✓ Understands the need to hold high ethical standards for himself/herself and others.	and THE SCHOOL COUNSELOR: ✓ Demonstrates ethical behavior, including honesty, integrity, fair treatment and respect for others. ✓ Abides by the educational laws, policies and/or procedures applicable.	and THE SCHOOL COUNSELOR: ✓ Abides by ethical standards of the school counseling profession in accordance with the ASCA Ethical Standards for School Counselors. ✓ Within the school setting, promotes ethical behavior, including honesty, integrity, fair treatment and respect for others.	THE SCHOOL COUNSELOR: ✓ Supports colleagues in the understanding of ASCA ethical standards for school counselors. ✓ Applies ethical decision making models.	and THE SCHOOL COUNSELOR: ✓ Promotes ethical standards and laws, policies and/or procedures of the school counseling profession at the district, state, or national level.
Evaluator Comments: (Required for Ratings of "I recommended for all ratir	Basic" or "Partially Proficient' ng levels.)	_	Person Being Evaluated: e the element for which the co s a whole.)	omment applies if not for

S.B. 10-191 REQUIRES MULTIPLE MEASURES OF EDUCATOR PERFORMANCE MEASURED ON MULTIPLE OCCASIONS THROUGHOUT THE YEAR. For specialized service professionals this requirement is defined as required measures and optional additional measures (evidence/artifacts). While the rubric serves as the data collection tool for observations, districts and BOCES must determine the method for collecting data regarding required measures and additional evidence/artifacts. This chart serves as a reminder of the required measures that must be discussed annually and evidence/artifacts that may be discussed at the end of the evaluation cycle to confirm the accuracy of ratings.

SHALL BE BASED ON AT LEAST ONE OF THE FOLLOWING PERFORMANCE MEASURES, WHEN APPROPRIATE TO THE SSP'S ASSIGNED DUTIES:

- Student perception measures, where appropriate and feasible
- Peer feedback
- Parent or guardian feedback
- Student support documentation

ADDITIONAL EVIDENCE/ARTIFACTS:

Evaluation of professional practice may include additional measures such as those listed below. These are provided as examples of evidence the evaluator and/or educator being evaluated may share with each other to provide evidence of performance in addition to observations and evaluator ratings collected on the rubric.

- Accountability Process Documentation
- Accountability/Results Reports
- Additional Certifications
- Advisory Council Documentation
- American School Counselor Association Legal and Ethical Specialist
- American School Counselor Association National Model Action Plans and Results Data
- Analysis of School and Counseling Program Data
- Annual School Counseling Report
- CEU's from the American School Counselor Association
- Closing the Gap Action Plans and Results Reports
- Counselor Administrator Annual Agreement
- Curriculum Action Plan
- Curriculum and Materials Utilized
- Data Collection and Analysis Activities
- Document of Student Re-entry Strategies
- Documentation of Professional Development Participation (Conferences, Workshops, Webinars, etc.)
- Environmental Scan Tools and Data/Results
- Evidence of Classroom Guidance Curriculum Into Relevant Courses and Programs

- Graduate Coursework
- Individual Growth Plan
- Learning Styles/Interest Inventories
- Logs Documenting Interactions with Student Support Professionals and Programs (Agencies, School Nurses, School
- Psychologists, Other Special Service Professionals, Employers, etc.)
- Mentoring Documentation
- Needs Assessment Tools and Data/Results
- Operational Schedules (e.g. Daily, Weekly and Monthly Calendars)
- Policy Documents
- Pre-Post Tests
- Professional Learning Community and Other Meeting Documentation
- Program Website
- Record of Professional Service, Articles
 Published, Presentations Made and Other
 Dissemination Activities

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Observations, Required Measures and Other Evidence/Artifacts for School Counselors (continued)

ADDITIONAL EVIDENCE/ARTIFACTS:

Evaluation of professional practice may include additional measures such as those listed below. These are provided as examples of evidence the evaluator and/or educator being evaluated may share with each other to provide evidence of performance in addition to observations and evaluator ratings collected on the rubric.

- Records of Multi-lingual Communication
- Referral Documentation to Programs and Resources (School Leadership Opportunities, Tutoring, Mentoring, School-Based Mental Health, After-School Programs, Counseling, SAT Team, RTI Involvement, School-Wide Programs)
- School Counseling Core Curriculum Maps
- School Counseling Program Audit
- School Improvement Plan and Implementation Documentation
- School Programs Agendas, Sign-in Sheets, Outlines, Etc.

- Self-appraisal
- SMART Goals for Program Planning and Implementation
- Stakeholder Meeting Notes, Agendas, Sign-in Sheets
- Stakeholder Surveys
- Student Progress Towards Post-Secondary and Workforce Readiness (ICAP)
- Transition Strategies Documentation
- Use-of-Time Analysis
- Website